

2021 Operating Budget & 3-Year Financial Plan

	Budgeted 2019	Actual 2019	Budgeted 2020	Actual 2020	Budgeted 2021	Projected 2022	Projected 2023
General Government							
Expenses							
Council Remuneration	(10,000.00)	(8,893.16)	(13,400.00)	(10,500.00)	(7,000.00)	(10,000.00)	(10,000.00)
Council Mileage / Subsistence	(2,000.00)	(1,264.88)	(2,500.00)	(1,978.00)	(1,250.00)	(2,100.00)	(2,100.00)
Administrator Fee	(50,000.00)	(48,490.00)	(42,000.00)	(42,000.00)	(44,520.00)	(47,191.20)	(50,022.67)
Municipal Memberships	-	(2,969.00)	(3,000.00)	(3,534.94)	(3,500.00)	(3,500.00)	(3,500.00)
Professional Fees	(5,500.00)	(18,490.00)	(9,000.00)	(9,946.50)	(9,000.00)	(10,000.00)	(10,000.00)
Insurance	(5,500.00)	(5,000.29)	(5,000.00)	(5,215.47)	(5,500.00)	(5,600.00)	(5,700.00)
Office & Misc	(2,400.00)	(5,012.26)	(3,500.00)	(3,219.77)	(2,600.00)	(2,700.00)	(2,800.00)
Bank Charges	(400.00)	(253.68)	(400.00)	(272.24)	(300.00)	(300.00)	(300.00)
Cell / Communication	(2,400.00)	(2,006.86)	(2,000.00)	(1,573.96)	(1,600.00)	(1,700.00)	(1,800.00)
Utilities	(20,000.00)	(20,820.12)	(21,000.00)	(20,797.85)	(21,500.00)	(22,500.00)	(23,500.00)
Public Works Supplies	(9,400.00)	(6,106.12)	(6,500.00)	(6,836.13)	(6,800.00)	(6,900.00)	(7,000.00)
Wages	(69,500.00)	(71,113.30)	(80,000.00)	(79,123.48)	(80,000.00)	(82,500.00)	(83,000.00)
WCB Expense	-	(1,055.37)	(1,100.00)	(1,210.00)	(1,300.00)	(1,400.00)	(1,500.00)
Municipal Election	-	-	-	-	(4,300.00)	-	-
WILD Water	(7,200.00)	(7,217.85)	(7,200.00)	(7,225.90)	(7,230.00)	(7,330.00)	(7,430.00)
Yellowhead Regional Library	(2,890.00)	(4,138.00)	(4,500.00)	(702.40)	(800.00)	(1,000.00)	(1,200.00)
School Taxes	(151,716.98)	(151,717.98)	(152,008.31)	(161,716.98)	(147,166.00)	(147,166.00)	(147,166.00)
Lac Ste. Anne Foundation	-	(12,600.00)	(12,154.24)	(12,154.24)	(12,555.47)	(12,555.47)	(12,555.47)
	(338,906.98)	(367,148.87)	(365,262.55)	(368,007.86)	(356,921.47)	(364,442.67)	(369,574.14)
Revenue							
Rev - Property Taxes	255,000.00	256,200.11	256,200.00	256,051.62			
Rev - School Taxes	151,538.48	151,538.48	152,008.31	151,716.98	147,166.00	147,166.00	147,166.00
Rev - Lac Ste. Anne Foundation	-	12,600.00	12,154.24	12,154.24	12,555.47	12,555.47	12,555.47
Rev - FCSS Grant	6,141.00	8,551.60	6,141.00	6,141.00	6,132.00	6,132.00	6,132.00
Rev - MSI Operating Grant	8,000.00	10,000.00	9,174.00	9,174.00	8,539.00	8,000.00	8,000.00
Rev - Senate Election Grant	-	-	-	-	2,000.00	-	-
Rev - MOST Grant	-	-	-	-	2,256.00	-	-
Rev - Interest Income	8,000.00	19,550.83	10,500.00	10,814.71	1,400.00	100.00	100.00
Rev - Tax Certificates	400.00	495.00	400.00	2,498.45	500.00	500.00	500.00
	429,079.48	458,936.02	446,577.55	448,551.00	180,548.47	174,453.47	174,453.47
Net Revenue (Tax Subsidy)	90,172.50	91,787.15	81,315.00	80,543.14	(176,373.00)	(189,989.20)	(195,120.67)
Protective Services							
Expenses							
Onoway Regional Fire Services	(30,000.00)	(23,249.10)	(30,000.00)	(23,522.36)	(23,506.96)	(23,506.96)	(23,506.96)
Policing	-	-	-	-	(4,419.00)	(8,800.00)	(8,800.00)
	(30,000.00)	(23,249.10)	(30,000.00)	(23,522.36)	(27,925.96)	(32,306.96)	(32,306.96)
Revenue							
Bylaw tickets				-	-	-	-
Net Revenue (Tax Subsidy)	(30,000.00)	(23,249.10)	(30,000.00)	(23,522.36)	(27,925.96)	(32,306.96)	(32,306.96)
Transportation							
Expenses							
Road R & M	(8,000.00)	(16,673.40)	(8,600.00)	(1,750.00)	(1,750.00)	(1,850.00)	(1,950.00)
Equipment R & M	(2,400.00)	(4,582.07)	(2,600.00)	(2,302.64)	(2,400.00)	(2,500.00)	(2,600.00)
	(10,400.00)	(21,255.47)	(11,200.00)	(4,052.64)	(4,150.00)	(4,350.00)	(4,550.00)
Revenue							
Government Transfers for Capital				-	-	-	-
Net Revenue (Tax Subsidy)	(10,400.00)	(21,255.47)	(11,200.00)	(4,052.64)	(4,150.00)	(4,350.00)	(4,550.00)
Water/Wastewater							
Expenses							
Lagoon / Wastewater	(34,000.00)	(5,075.88)	(6,000.00)	(5,075.88)	(5,100.00)	(5,200.00)	(5,300.00)
	(34,000.00)	(5,075.88)	(6,000.00)	(5,075.88)	(5,100.00)	(5,200.00)	(5,300.00)
Revenue							
Rev - Lagoon / Sewer Fund Tax	28,750.00	28,625.00	28,625.00	28,625.00	39,725.00	45,400.00	51,075.00
	28,750.00	28,625.00	28,625.00	28,625.00	39,725.00	45,400.00	51,075.00
Net Revenue (Tax Subsidy)	(5,250.00)	23,549.12	22,625.00	23,549.12	34,625.00	40,200.00	45,775.00

Waste Management							
Expenses							
Garbage Disposal	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(7,500.00)	(8,000.00)
	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(7,500.00)	(8,000.00)
Revenue							
Garbage Fees							
				-	-	-	-
Net Revenue (Tax Subsidy)	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(7,500.00)	(8,000.00)
Planning and Development							
Expenses							
Municipal Assessment Services	(7,200.00)	(7,200.00)	(7,400.00)	(7,400.00)	(7,600.00)	(7,800.00)	(8,000.00)
Development / Safety Codes Expense	(8,500.00)	(6,100.00)	(8,500.00)	(8,688.46)	(8,700.00)	(8,800.00)	(8,900.00)
	(15,700.00)	(13,300.00)	(15,900.00)	(16,088.46)	(16,300.00)	(16,600.00)	(16,900.00)
Revenue							
Rev - Development/Safety Codes	1,000.00	2,807.27	1,000.00	1,579.36	1,000.00	1,000.00	1,000.00
Rev - Development Permits	3,000.00	-	3,500.00	1,224.00	1,000.00	1,000.00	1,000.00
	4,000.00	2,807.27	4,500.00	2,803.36	2,000.00	2,000.00	2,000.00
Net Revenue (Tax Subsidy)	(11,700.00)	(10,492.73)	(11,400.00)	(13,285.10)	(14,300.00)	(14,600.00)	(14,900.00)
Recreation and Culture (including FCSS)							
Expenses							
FCSS & Recreation	(12,000.00)	(9,693.28)	(9,000.00)	(1,092.00)	(6,132.00)	(6,132.00)	(6,132.00)
Trees & Park Improvements	(7,000.00)	(12,126.61)	(12,000.00)	(1,430.00)	(10,000.00)	(10,000.00)	(10,000.00)
	(19,000.00)	(21,819.89)	(21,000.00)	(2,522.00)	(16,132.00)	(16,132.00)	(16,132.00)
Revenue							
Government Transfers for Operating							
User Fees							
Camp Ground Revenue							
Transfers from County							
				-	-	-	-
Net Revenue (Tax Subsidy)	(19,000.00)	(21,819.89)	(21,000.00)	(2,522.00)	(16,132.00)	(16,132.00)	(16,132.00)
Amortization							
Expenses							
	-	-	-	(54,746.00)	(55,000.00)	(55,000.00)	(55,000.00)
Net Revenue (Tax Subsidy)	-	-	-	(54,746.00)	(55,000.00)	(55,000.00)	(55,000.00)
Total Revenue	461,829.48	490,368.29	479,702.55	479,979.36	222,273.47	221,853.47	227,528.47
Total Expenditures	(455,006.98)	(458,089.21)	(457,362.55)	(480,989.41)	(488,529.43)	(501,531.63)	(507,763.10)
Excess Revenue (Shortfall)	6,822.50	32,279.08	22,340.00	(1,010.05)	(266,255.96)	(279,678.16)	(280,234.63)
Tax Required to Balance Budget	6,822.50	32,279.08	22,340.00	(1,010.05)	(266,255.96)	(279,678.16)	(280,234.63)
Add: Debt Principle Payments	-	-	-	-	-	-	-
Add: Surplus for future plans	-	-	-	-	-	-	-
Subtract: Amortization Expense	-	-	-	54,746.00	55,000.00	55,000.00	55,000.00
Total Cash Requirements (for Tax Bylaw)	6,822.50	32,279.08	22,340.00	53,735.95	(211,255.96)	(224,678.16)	(225,234.63)

Projected
2024

(10,000.00)
(2,100.00)
(51,023.10)
(3,500.00)
(10,000.00)
(5,800.00)
(2,900.00)
(300.00)
(1,900.00)
(24,500.00)
(7,100.00)
(83,500.00)
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(372,874.57)

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