

# 2023 Operating Budget & 3-Year Financial Plan

Last Revised: February 5, 2023

Information to Copy to Tax Roll

315,504 TARGET for 2023 Cash from Residents

	LSAF		Sewer Tax		Cash for Bylaw								
	Budgeted	Actual	Budgeted	Actual	Budgeted	Actual	Budget	Actual	Projected	Projected	Projected	Projected	
	2019	2019	2020	2020	2021	2021	2022	2022	2023	2024	2025	2026	
<b>% Change in Cash Reqmts Tax Bylaw</b>				-0.1%		4.8%		20.1%		-2.1%	18.6%	3.9%	1.9%
<b>% Change in Expenditures from Previous Year</b>				5.0%		5.1%		15.6%		1.2%	6.0%	2.7%	1.5%
							(13,324.63)		(13,208.65)	(13,208.65)	(13,208.65)	(13,208.65)	
							200.00		275.00	300.00	309.00	318.27	
							(322,345.90)		(315,504.00)	(374,138.50)	(388,854.78)	(396,428.77)	
<b>General Government</b>													
Expenses													
Council Remuneration	(10,000.00)	(8,893.16)	(13,400.00)	(10,500.00)	(7,000.00)	(8,000.00)	(14,000.00)	(10,500.00)	(11,000.00)	(11,000.00)	(11,000.00)	(11,000.00)	
Council Mileage / Subsistence	(2,000.00)	(1,264.88)	(2,500.00)	(1,978.00)	(1,250.00)	(2,535.15)	(5,000.00)	(3,632.17)	(4,000.00)	(4,000.00)	(4,000.00)	(4,000.00)	
Administrator Fee	(50,000.00)	(48,490.00)	(42,000.00)	(42,000.00)	(44,520.00)	(42,000.00)	(46,200.00)	(46,200.00)	(48,510.00)	(50,935.50)	(53,482.28)	(56,156.39)	
DEM/Dep DEM							(8,000.00)	-	(2,000.00)	(2,000.00)	(2,000.00)	(2,000.00)	
Development Officer							(4,355.00)	(6,605.00)	(4,355.00)	(4,355.00)	(4,355.00)	(4,355.00)	
Grant Officer							(6,750.00)	-	(3,520.00)	(3,840.00)	(3,840.00)	(3,840.00)	
Municipal Memberships	-	(2,969.00)	(3,000.00)	(3,534.94)	(3,500.00)	(3,851.31)	(3,851.00)	(3,868.57)	(3,851.00)	(3,851.00)	(3,851.00)	(3,851.00)	
Professional Fees	(5,500.00)	(18,490.00)	(9,000.00)	(9,946.50)	(8,500.00)	(8,653.00)	(8,000.00)	(7,730.00)	(8,000.00)	(8,000.00)	(8,000.00)	(8,000.00)	
Insurance	(5,500.00)	(5,000.29)	(5,000.00)	(5,215.47)	(5,500.00)	(5,327.72)	(5,600.00)	(5,694.00)	(6,711.00)	(6,711.00)	(6,711.00)	(6,711.00)	
Office & Misc	(2,400.00)	(5,012.26)	(3,500.00)	(3,219.77)	(2,600.00)	(5,809.68)	(3,250.00)	(6,438.66)	(5,750.00)	(5,750.00)	(5,750.00)	(5,750.00)	
Bank Charges	(400.00)	(253.68)	(400.00)	(272.24)	(300.00)	(310.14)	(350.00)	(339.85)	(350.00)	(350.00)	(350.00)	(350.00)	
Cell / Communication	(2,400.00)	(2,006.86)	(2,000.00)	(1,573.96)	(1,600.00)	(1,323.74)	(1,350.00)	(1,876.40)	(2,400.00)	(2,400.00)	(2,400.00)	(2,400.00)	
Utilities	(20,000.00)	(20,820.12)	(21,000.00)	(20,797.85)	(21,500.00)	(21,310.43)	(22,000.00)	(24,019.58)	(24,500.00)	(24,500.00)	(24,500.00)	(24,500.00)	
Public Works Supplies	(9,400.00)	(6,106.12)	(6,500.00)	(6,836.13)	(6,800.00)	(9,018.64)	(7,000.00)	(15,097.83)	(13,000.00)	(13,000.00)	(13,000.00)	(13,000.00)	
Wages	(69,500.00)	(71,113.30)	(80,000.00)	(79,123.48)	(80,000.00)	(80,395.87)	(91,000.00)	(80,608.35)	(86,000.00)	(90,300.00)	(94,815.00)	(99,555.75)	
WCB Expense	-	(1,055.37)	(1,100.00)	(1,210.00)	(1,300.00)	(2,066.39)	(1,600.00)	(1,318.84)	(1,500.00)	(1,500.00)	(1,500.00)	(1,500.00)	
Municipal Election	-	-	-	-	(4,300.00)	(6,542.06)	-	-	-	-	(6,500.00)	(6,500.00)	
WILD Water	(7,200.00)	(7,217.85)	(7,200.00)	(7,225.90)	(7,230.00)	(7,207.27)	(7,330.00)	(6,651.47)	(6,651.00)	(6,651.00)	(6,651.00)	(6,651.00)	
Yellowhead Regional Library	(2,890.00)	(4,138.00)	(4,500.00)	(702.40)	(800.00)	(713.60)	(850.00)	(700.22)	(701.00)	(701.00)	(701.00)	(701.00)	
School Taxes	(151,716.98)	(151,717.98)	(152,008.31)	(161,716.98)	(148,264.03)	(149,308.42)	(155,992.20)	(158,677.51)	(158,667.56)	(158,667.56)	(158,667.56)	(158,667.56)	
Fines & Penalties & Interest						(131.62)							
FCSS Contribution									(2,200.00)	(2,200.00)	(2,200.00)	(2,200.00)	
MOST Grant Expenses						(13,352.65)							
Other Misc Exp						(2,209.47)							
LSAC Community Peace Officer						(1,895.57)			(5,000.00)	(5,150.00)	(5,304.50)	(5,463.64)	
RHCL							(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	
Lac Ste. Anne Foundation	-	(12,600.00)	(12,154.24)	(12,154.24)	(12,555.47)	(12,555.47)	(13,324.63)	(13,324.63)	(13,208.65)	(13,208.65)	(13,208.65)	(13,208.65)	
<b>Subtotal Expenses</b>	<b>(338,906.98)</b>	<b>(367,148.87)</b>	<b>(365,262.55)</b>	<b>(368,007.86)</b>	<b>(357,519.50)</b>	<b>(384,518.20)</b>	<b>(411,802.83)</b>	<b>(399,283.08)</b>	<b>(417,875.21)</b>	<b>(425,070.71)</b>	<b>(438,786.99)</b>	<b>(446,360.98)</b>	
Revenue													
Rev - Property Taxes	255,000.00	256,200.11	256,200.00	256,051.62		268,396.56							
Rev - School Taxes	151,538.48	151,538.48	152,008.31	151,716.98	148,264.03	146,142.56	154,524.30	155,992.29	158,667.56	158,667.56	158,667.56	158,667.56	
Rev - Lac Ste. Anne Foundation	-	12,600.00	12,154.24	12,154.24	12,555.47	12,555.41	13,324.63	13,324.63	13,208.65	13,208.65	13,208.65	13,208.65	
Rev - FCSS Grant	6,141.00	8,551.60	6,141.00	6,141.00	6,132.00	3,577.00							
Rev - MSI Operating Grant	8,000.00	10,000.00	9,174.00	9,174.00	8,539.00		8,539.00	8,539.00	17,078.00	8,539.00	8,539.00	8,539.00	

Rev - Senate Election Grant	-	0.00	0.00	0.00	2,000.00		0.00	-	-	-	-	
Rev - MOST Grant	-	0.00	0.00	0.00	2,256.00		0.00	-	-	-	-	
Rev - CPO Ticket Revenue								500.00	500.00	500.00	500.00	
Rev - Interest Income	8,000.00	19,550.83	10,500.00	10,814.71	1,400.00	1,836.49	1,000.00	4,621.41	1,000.00	1,000.00	1,000.00	1,000.00
Rev - Tax Certificates	400.00	495.00	400.00	2,498.45	500.00	595.72	500.00	2,047.92	1,000.00	1,000.00	1,000.00	1,000.00
<b>Subtotal Revenue</b>	<b>429,079.48</b>	<b>458,936.02</b>	<b>446,577.55</b>	<b>448,551.00</b>	<b>181,646.50</b>	<b>433,103.74</b>	<b>177,887.93</b>	<b>184,525.25</b>	<b>191,454.21</b>	<b>182,915.21</b>	<b>182,915.21</b>	<b>182,915.21</b>
<b>Net Revenue (Tax Subsidy)</b>	<b>90,172.50</b>	<b>91,787.15</b>	<b>81,315.00</b>	<b>80,543.14</b>	<b>(175,873.00)</b>	<b>48,585.54</b>	<b>(233,914.90)</b>	<b>(214,757.83)</b>	<b>(226,421.00)</b>	<b>(242,155.50)</b>	<b>(255,871.78)</b>	<b>(263,445.77)</b>
<b>Protective Services</b>												
Expenses												
All-Net					(500.00)				-	-	-	-
Onoway Regional Fire Services	(30,000.00)	(23,249.10)	(30,000.00)	(23,522.36)	(23,506.96)	(35,048.37)	(26,000.00)	(27,612.08)	(27,612.00)	(27,612.00)	(27,612.00)	(27,612.00)
Policing	-	-	-	-	(4,419.00)	(4,419.00)	(6,631.00)	(6,631.00)	(8,521.00)	(8,521.00)	(8,521.00)	(8,521.00)
	(30,000.00)	(23,249.10)	(30,000.00)	(23,522.36)	(27,925.96)	(39,467.37)	(32,631.00)	(34,243.08)	(36,133.00)	(36,133.00)	(36,133.00)	(36,133.00)
Revenue												
Bylaw tickets												
					-	-	-	-	-	-	-	-
<b>Net Revenue (Tax Subsidy)</b>	<b>(30,000.00)</b>	<b>(23,249.10)</b>	<b>(30,000.00)</b>	<b>(23,522.36)</b>	<b>(27,925.96)</b>	<b>(39,467.37)</b>	<b>(32,631.00)</b>	<b>(34,243.08)</b>	<b>(36,133.00)</b>	<b>(36,133.00)</b>	<b>(36,133.00)</b>	<b>(36,133.00)</b>
<b>Transportation</b>												
Expenses												
Road R & M	(8,000.00)	(16,673.40)	(8,600.00)	(1,750.00)	(1,750.00)	(5,600.00)	(4,000.00)	(6,940.73)	(7,000.00)	(5,000.00)	(5,500.00)	(5,500.00)
Equipment R & M	(2,400.00)	(4,582.07)	(2,600.00)	(2,302.64)	(2,400.00)	(5,771.50)	(3,500.00)	(1,586.87)	(8,000.00)	(4,250.00)	(4,500.00)	(4,500.00)
	(10,400.00)	(21,255.47)	(11,200.00)	(4,052.64)	(4,150.00)	(11,371.50)	(7,500.00)	(8,527.60)	(15,000.00)	(9,250.00)	(10,000.00)	(10,000.00)
Revenue												
Government Transfers for Capital												
					-	-	-	-	-	-	-	-
<b>Net Revenue (Tax Subsidy)</b>	<b>(10,400.00)</b>	<b>(21,255.47)</b>	<b>(11,200.00)</b>	<b>(4,052.64)</b>	<b>(4,150.00)</b>	<b>(11,371.50)</b>	<b>(7,500.00)</b>	<b>(8,527.60)</b>	<b>(15,000.00)</b>	<b>(9,250.00)</b>	<b>(10,000.00)</b>	<b>(10,000.00)</b>
<b>Water/Wastewater</b>												
Expenses												
Lagoon / Wastewater	(34,000.00)	(5,075.88)	(6,000.00)	(5,075.88)	(5,075.00)	(5,075.88)	(5,200.00)	(5,075.88)	(44,800.00)	(68,100.00)	(70,143.00)	(72,247.29)
Water and Sewer Tax to Reserves							(40,200.00)	(45,400.00)				
	(34,000.00)	(5,075.88)	(6,000.00)	(5,075.88)	(5,075.00)	(5,075.88)	(45,400.00)	(50,475.88)	(44,800.00)	(68,100.00)	(70,143.00)	(72,247.29)
Revenue												
Rev - Lagoon / Sewer Fund Tax	28,750.00	28,625.00	28,625.00	28,625.00	39,725.00	39,725.00	45,400.00	45,400.00	62,425.00	68,100.00	70,143.00	72,247.29
	28,750.00	28,625.00	28,625.00	28,625.00	39,725.00	39,725.00	45,400.00	45,400.00	62,425.00	68,100.00	70,143.00	72,247.29

Net Revenue (Tax Subsidy)	(5,250.00)	23,549.12	22,625.00	23,549.12	34,650.00	34,649.12	-	(5,075.88)	17,625.00	-	-	-
<b>Waste Management</b>												
Expenses												
Garbage Disposal	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(5,357.28)	(6,500.00)	(4,992.92)	(6,750.00)	(7,000.00)	(7,250.00)	(7,250.00)
	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(5,357.28)	(6,500.00)	(4,992.92)	(6,750.00)	(7,000.00)	(7,250.00)	(7,250.00)
Revenue												
Garbage Fees												
Net Revenue (Tax Subsidy)	(7,000.00)	(6,240.00)	(8,000.00)	(6,974.21)	(7,000.00)	(5,357.28)	(6,500.00)	(4,992.92)	(6,750.00)	(7,000.00)	(7,250.00)	(7,250.00)
<b>Planning and Development</b>												
Expenses												
Municipal Assessment Services	(7,200.00)	(7,200.00)	(7,400.00)	(7,400.00)	(7,600.00)	(7,600.00)	(7,800.00)	(7,760.00)	(8,000.00)	(8,200.00)	(8,200.00)	(8,200.00)
Development / Safety Codes Expense	(8,500.00)	(6,100.00)	(8,500.00)	(8,688.46)	(8,700.00)	(629.14)	-	-	-	-	-	-
	(15,700.00)	(13,300.00)	(15,900.00)	(16,088.46)	(16,300.00)	(8,229.14)	(7,800.00)	(7,760.00)	(8,000.00)	(8,200.00)	(8,200.00)	(8,200.00)
Revenue												
Rev - Development/Safety Codes	1,000.00	2,807.27	1,000.00	1,579.36	1,000.00	1,192.03	1,000.00	1,589.67	1,000.00	1,000.00	1,000.00	1,000.00
Rev - Development Permits	3,000.00	-	3,500.00	1,224.00	1,000.00	1,100.00	-	1,627.50	-	-	-	-
	4,000.00	2,807.27	4,500.00	2,803.36	2,000.00	2,292.03	1,000.00	3,217.17	1,000.00	1,000.00	1,000.00	1,000.00
Net Revenue (Tax Subsidy)	(11,700.00)	(10,492.73)	(11,400.00)	(13,285.10)	(14,300.00)	(5,937.11)	(6,800.00)	(4,542.83)	(7,000.00)	(7,200.00)	(7,200.00)	(7,200.00)
<b>Recreation and Culture (including FCSS)</b>												
Expenses												
FCSS & Recreation	(12,000.00)	(9,693.28)	(9,000.00)	(1,092.00)	(6,132.00)	9,561.00	-	-	-	-	-	-
Trees & Park Improvements	(7,000.00)	(12,126.61)	(12,000.00)	(1,430.00)	(10,000.00)	(5,948.06)	(10,000.00)	(11,200.00)	-	(10,000.00)	(10,000.00)	(10,000.00)
	(19,000.00)	(21,819.89)	(21,000.00)	(2,522.00)	(16,132.00)	3,612.94	(10,000.00)	(11,200.00)	-	(10,000.00)	(10,000.00)	(10,000.00)
Revenue												
Government Transfers for Operating												
User Fees												
Camp Ground Revenue												
Transfers from County												
Net Revenue (Tax Subsidy)	(19,000.00)	(21,819.89)	(21,000.00)	(2,522.00)	(16,132.00)	3,612.94	(10,000.00)	(11,200.00)	-	(10,000.00)	(10,000.00)	(10,000.00)
<b>Amortization</b>												
Expenses												
	-	-	-	(54,746.00)	(55,000.00)	(55,000.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)
Net Revenue (Tax Subsidy)	-	-	-	(54,746.00)	(55,000.00)	(55,000.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)	(62,400.00)
<b>Total Revenue</b>	<b>461,829.48</b>	<b>490,368.29</b>	<b>479,702.55</b>	<b>479,979.36</b>	<b>223,371.50</b>	<b>475,120.77</b>	<b>224,287.93</b>	<b>233,142.42</b>	<b>254,879.21</b>	<b>252,015.21</b>	<b>254,058.21</b>	<b>256,162.50</b>
<b>Total Expenditures</b>	<b>(455,006.98)</b>	<b>(458,089.21)</b>	<b>(457,362.55)</b>	<b>(480,989.41)</b>	<b>(489,102.46)</b>	<b>(505,406.43)</b>	<b>(584,033.83)</b>	<b>(578,882.56)</b>	<b>(590,958.21)</b>	<b>(626,153.71)</b>	<b>(642,912.99)</b>	<b>(652,591.27)</b>

<b>Excess Revenue (Shortfall)</b>	<b>6,822.50</b>	<b>32,279.08</b>	<b>22,340.00</b>	<b>(1,010.05)</b>	<b>(265,730.96)</b>	<b>(30,285.66)</b>	<b>(359,745.90)</b>	<b>(345,740.14)</b>	<b>(336,079.00)</b>	<b>(374,138.50)</b>	<b>(388,854.78)</b>	<b>(396,428.77)</b>
Tax Required to Balance Budget	6,822.50	32,279.08	22,340.00	(1,010.05)	(265,730.96)	(30,285.66)	(359,745.90)	(345,740.14)	(336,079.00)	(374,138.50)	(388,854.78)	(396,428.77)
Add: Debt Principle Payments	-	-	-	-	-	-	-	-	-	-	-	-
Add: Surplus for future plans	-	-	-	-	-	-	-	-	-	-	-	-
Subtract: Amortization Expense	-	-	-	54,746.00	55,000.00		37,400.00	37,400.00	20,575.00	-	-	-
<b>Total Cash Requirements (Tax Bylaw)</b>	<b>6,822.50</b>	<b>32,279.08</b>	<b>22,340.00</b>	<b>53,735.95</b>	<b>(210,730.96)</b>	<b>(30,285.66)</b>	<b>(322,345.90)</b>	<b>(308,340.14)</b>	<b>(315,504.00)</b>	<b>(374,138.50)</b>	<b>(388,854.78)</b>	<b>(396,428.77)</b>
<b>Budget vs Actual</b>												<b>14,006</b>
Accumulated Surplus, Beginning of Year:					4,122,059.00	4,216,784.00		4,222,459.00	4,228,134.00	4,228,134.00	4,228,134.00	
Accumulated Surplus, End of Year:					4,216,784.00	4,222,459.00		4,228,134.00	4,233,809.00	4,233,809.00	4,233,809.00	

Mayor

Chief Administrative Officer